Unclassified

Security Division
Plans, Policies, and Operations
Headquarters, United States Marine Corps

U.S. Marine Corps Security Conference

Jacksonville, Fl 2008

Mr. Raymond Geoffroy
Assistant Deputy Commandant
Plans, Policies & Operations (Security)

Topics

- 2007 Accomplishments
- 2008 Goals & Objectives
- The Long War

2007 Accomplishments

Law Enforcement

- Gained MROC approval to reorganize all Military Police units in the operating forces
  - Secured funding to hire 1500 civilian Marine Corps Policemen
  - Initiated the Supporting Establishment Security Transition Program (SESTP) and Military Police reorganization plans
- Trained Iraqi Police in criminal investigative process and procedures.
- Assisted in the development of Sensitive Site Exploitation (SSE) training for deploying Marines
- Commenced Military Working Dog (MWD) Team deployment training
- Supported operating forces with corrections specialists in support of the detainee mission
- Participated in the development the Department of the Navy Criminal Justice Information System (DoNCJIS) program for the USMC Law Enforcement community.

2007 Accomplishments
cont.

Mission Assurance

- Planned, organized and executed a CBRN related (Pandemic Influenza specific) exercise for Marine Corps Installations' (MCIs) East.
- Planned and conducted a Pandemic Influenza OAG with MARFORPAC and developed a draft base/station Disease Containment Guide (DCG).
- Revised MARADMIN addressing the USMC command relationships between the MARFORs regarding antiterrorism and force protection in NORTHCOM's AOR.
- Published MARADMIN 234/07 (30 Mar 07) establishing minimum training requirements in support of the implementation of NIMS and NRP on domestic USMC installations for incident mgmt.
- Published MCO on "All Hazards" response for installations
- Supervised the deployment of the Guardian/IPP Lite program to USMC installations at MCB Camp Pendleton, MCB Hawaii and MCAS Miramar.
- Developed a CIP risk assessment program that identifies critical USMC assets, along with non-USMC owned infrastructure, in order to assist commanders in prioritizing limited resources available for mission assurance activities.
- Revised MCO on Critical Infrastructure Protection.

2007 Accomplishments
cont.

Homeland Defense

- Published MARADMIN 694-07 15 Nov 07 which provides PI planning guidance in accordance w/ NC CONPLAN 3551-07
- Participated in an OSD Capabilities Based Assessment (CBA) Study that examined the requirements for DoD support to civil authorities following a catastrophic event
- Coordinated USMC participation in the National Response Framework (NRF)
- Coordinated USMC review of the SECDEF approved Standing CJCS EXORD for Defense Support of Civil Authorities
- Coordinated MCSF Bn Reorg IOT maintain CMC Title X support to CNO while providing increased capability to the Combatant Commanders.

2007 Accomplishments
cont.

FP Coordination

- **Joint Prosecution Exploitation Center (JPEC):**
  - **Worked closely with NCIS and the MEF G-2 to enhance the MEF's ability to use criminal investigations, biometrics and forensics to build criminal case files against insurgents for prosecution in the Central Criminal Courts of Iraq.**
- **Biometrics, Forensics, and SSE:**
  - **Worked to enhance the units biometrics and sensitive site exploitation capability in support of their security and stability operations requirements.**
- **NCIS Requirements:**
  - **Developed an NCIS Requirements generation process in response to the 202k build and the expanding mission/operational focus of the Marine Corps.**

2008 PS Div Goals & Objectives

- **Develop policies and lead the Marine Corps Biometric-Forensic Enterprise**
- **Serve as the focal point for expanding the development of a Marine Corps capability to gather, share and access legitimate personal identity information for operational commanders**
- **Improve across-the-spectrum Marine Corps force protection integration efforts, ensuring better synchronization and alignment of service and joint policies**
- **Draft a Mission Assurance policy effectively linking the force protection disciplines of antiterrorism, critical infrastructure protection, installations preparedness, and physical and electronic security into a coherent and mutually-supporting doctrine**
- **Draft an Access Control policy—following the Secretary of the Navy's guidance—ensuring a holistic, enterprise solution**
- **Develop a coordinated, integrated vulnerability and risk assessment program for critical assets within the Marine Corps to determine mission and core capability risks**
- **Continue providing installation and regional commanders HQMC-sponsored and funded antiterrorism exercises**
- **Continue fielding the three-increment installation CBRNE protection program**

2008 PS Div Goals & Objectives

- **Recruit, hire, train and retain 400 civilian police officers across Marine Corps installations**
- **Identify and track the progress and funding of the Marine Corp Electronic Land Mobile Radio enterprise first responder communications network**
- **Ensure the Table of Organization & Equipment Change Request for 12 Military Police companies, authorized by the June 07 MROC, are coordinated with the MARFORs and the Total Force Systems Division to make the Feb 08 Troop List**
- **Publish guidance to commanders which will help ensure the continued operational readiness of the Marine Corps in the event of an influenza pandemic**
- **Develop, coordinate and implement policies and programs to train, equip and resource Marine Corps Security Forces and the Marine Corps Embassy Security Group**
- **Conduct a coordinated mission analysis of the Marine Corps Chemical Biological Incident Response Force's current operational requirements and potential expeditionary missions; develop recommended courses of action**

Long War Concept

The Marine Corps Vision for Strategic Force Employment ISO the Steady State Security Posture

"Evolve Marine Corps and naval operating concepts that address our contributions to Combatant Commanders' theater security cooperation plans even as we maintain our contingency and crisis response capability"—34th CMC Planning Guidance 2006

Purpose

Develop a concept of employment with a supporting global force lay-down and force reconstitution plan that best postures the Marine Corps to meet the current and projected steady state security environment.

Assumptions

- That the Marine Corps will remain a General Purpose Force capable of full spectrum operations with emphasis on irregular warfare
- That the Marine Corps' force requirement in CENTCOM AOR will be reduced, however:
  - That geographic CCDRs will have a greater demand for general purpose forces to conduct theater security cooperation
  - That CENTCOM drawdown will allow the establishment of an appropriate, balanced presence in the Pacific
  - That Agreed Implementation Plans (AIPs) are implemented with Marine Corps recommended changes
  - That the MARFORs will have adequate specific Title 10 (Developing Country Combined Exercise Program , Humanitarian & Civic Assistance, Peace Enforcement, Exercise Related Construction) funds appropriately aligned to mission requirements available forces
  - That DoS Title 22 (IMET, FMS, FMF) funds are aligned with the available forces to conduct the full spectrum of operations, with particular emphasis on Phase 0 and Phase 1

COCOM Demand vs. Insufficient Forces

COCOM Demand

- Persistent engagement
- Forward presence
- Strategic Partnerships capability & capacity building
- Security
- Partner Nation counterterrorism capability / capacity
- Coverage in ungoverned areas
- Intelligence, Surveillance, R

≠

Current Situation

1. CENTCOM focused
2. COIN specific training
3. Reduced forward presence worldwide
4. Limited capacity for Security Cooperation (SC) operations
5. Reduced maritime connection
6. Unable to address many COCOM requirements
7. Degraded home station unit readiness

Demand exceeds current supply of Marine forces

Long War Force Planning Construct

Plans, Policies & Operations

The Integration / Synchronization of:

QDR
- Directs shift of resources from traditional to nontraditional chall

+

NOC
- Distributed operations to support building partner capacity acti
- Re-aggregation for major theater conflict

+

CONPLAN 7500
- Deny sponsorship, support, and sanctuary to terrorists
- Operationalizes Irregular Warfare capability requirements
- USSOCOM synchronization with geographic COCOMs

+

SC MAGTF
- Security Cooperation Marine Air Ground Task Force (SC MAGTF) provides forces for CCDR Theater Security Cooperation activities
- Task organized to support tailored events over a specified period

+

Advisor Concept
- Adopt and implement a Marine advisor program
- Global training, advisory, planning and engagement initiatives
- Provides for persistent engagement with in-country interagency elements, international organizations, NGOs, and PVOs

+

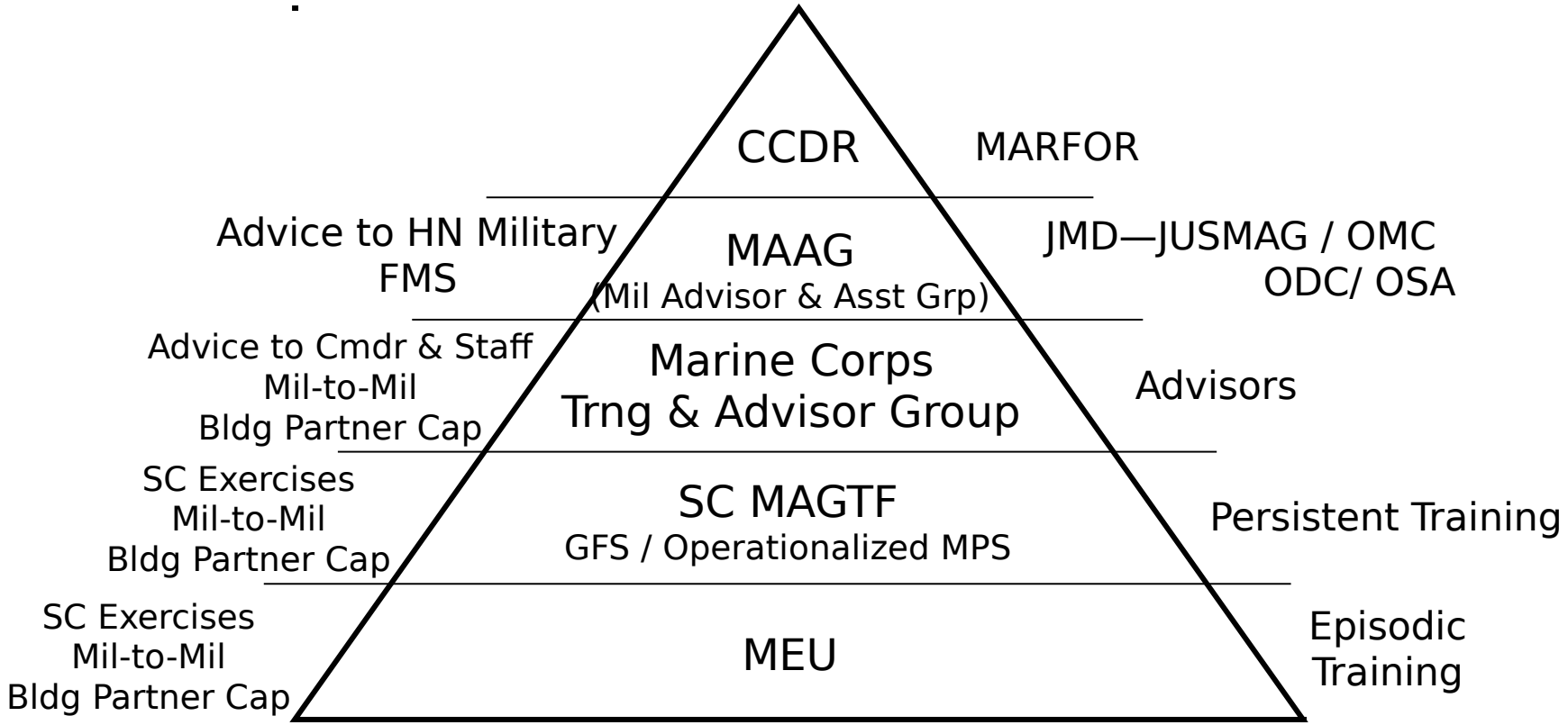
Global Laydown
- Address geographic CCDRs requirements

=

Marine Corps Global Posture for the Long War

Architecture for Building Partnership Capacity

- OSD proposal to resurrect Military Advisory and Assistance Group concept
- Marine Corps establishes an advisor organization (in development)
- SC MAGTFs and MEUs provide foreign training

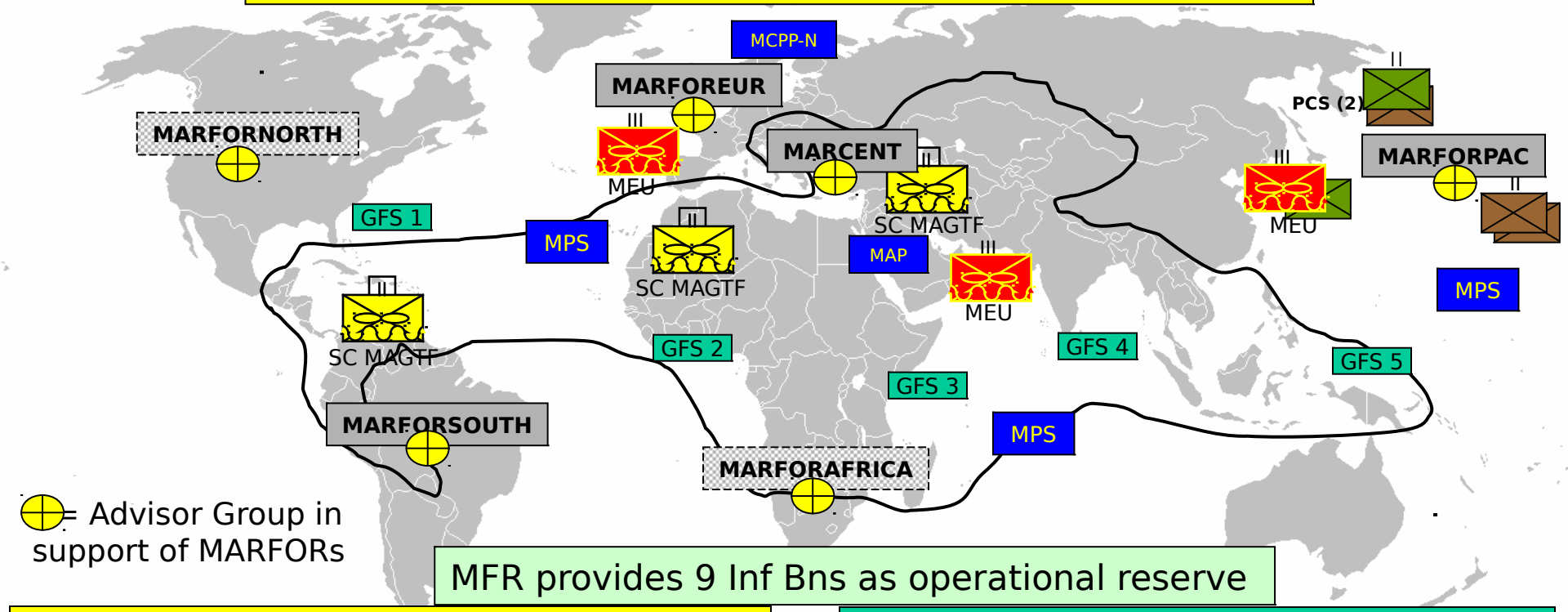


Unclassified

Persistent & Episodic Engagement
for CONPLAN 7500 & TSC

Plans, Policies & Operations

Creative force employment and increased capacity enables global sustained forward naval presence



MFR provides 9 Inf Bns as operational reserve

Force Planning Construct:

- 9 Inf Bns forward (3 MEU/3 UDP/3 SC MAGTF)
- 18 Inf Bns conducting full spectrum training
- 27 Inf Bns Total (202K) operating on 1:2 dwell

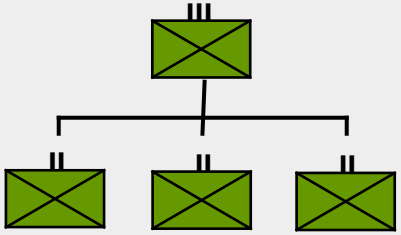
Global Fleet Stations:

- Maritime security cooperation
- Operationalizes Naval Operations Concept
- Sea-based naval headquarters

Security Cooperation MAGTF

Task organized for specific COCOM requirements

Plans, Policies & Operations

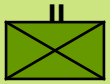


- Persistent forward presence
- Regiment focuses on a specific region
- Maximizes potential of USMC language and culture training initiatives
- Personnel with language and culture experience in region are assigned when possible to this regiment
- Regiment conducts overall full-spectrum and deployment focused training of battalions. Specific training in line with COCOM / MarFor SC requirements
- Capable of re-aggregating for crisis response, but specifically tailored for security cooperation activities.

SC MAGTF

MAGTF CE could be Infantry BN commander and existing staff, or augmented with additional staff and senior commander as mission and political situation dictate.

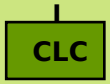
GCE



Infantry Battalion forms the core of the MAGTF

- Bn conducts full spectrum training in pre-deployment dwell time.
- Portion of workup is security cooperation tailored training.
- Unit receives language and culture package from CAOCL to augment existing expertise

LCE



Combat Logistics Company provides traditional CS/CSS functions to MAGTF but with additional capabilities for SC:

- Engineering capability
- Additional Medical and Dental capabilities
- Other elements as required to meet COCOM / MarFor requirements.

ACE

(-)

ACE is task organized for specific mission requirements. Typical construct could consist of:

- 6 x V-22
- 2 x CH-53E/K
- 2 x UH-1Y
- 2 x KC-130J
- MWSS and MACG det to support

Additional capabilities / attachments as required:

- Civil Affairs det / planners
- Operational Law SME
- Information Operations
- Veterinary capabilities
- IA liaisons (State, Agriculture, Commerce, USAID…)
- Military Working Dogs, HUMINT, Band, others as needed

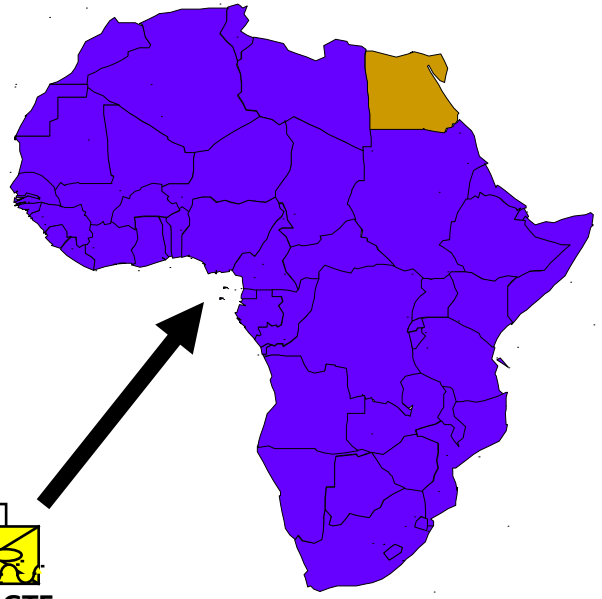
Linguistically Adept and Culturally Aware

Plans, Policies & Operations

- Lieutenants assigned micro-regions at TBS
- NCO assigned micro-regions at NCO school

- CAOCL lesson plans

- Foreign Area Officers
- Regional Affairs Officers



SC MAGTF

- **Regionalization optimized by leveraging existing programs and capitalizing on new initiatives**
  - **Foundation starts at TBS and NCO schools with the Career Marine Regional Studies Program**
  - **Regiment is further provided cultural and linguistic training through the Center for Advanced Operational Cultural Learning (CAOCL) lesson plans**
  - **Regional and linguistic expertise achieved through specialized and graduate level education.**
- **M&RA directs increased number of linguistically and culturally enabled personnel to units sourcing SC-MAGTF**
  - **50% of officers and NCOs with micro-region assignments related to region assigned to units sourcing SC**

Marine Corps Story

Supports the Geographic CCDRs through:

- Persistent forward presence
- Balanced MEFs
- Task organized MAGTFs capable of full spectrum operations

This Long War Concept achieves global influence supported by a force laydown and reconstitution plan which postures the Marine Corps to meet future long war demands while maintaining readiness for global crisis response.

QUESTIONS?

DEPARTMENT OF THE NAVY
UNITED STATES MARINE CORPS

Plans, Policies
& Operations